

MUNICIPALITY OF EMBU



Annual Investment Plan

2024/2025

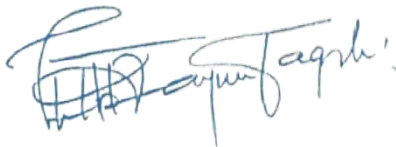
JANUARY 2024

FORWARD

The Embu Municipality Project Implementation Team (MPIT) has prepared Municipal Annual Investment Plan for the FY 2024/2025. The plan offers a framework to guide the implementation of priority development programmes and projects as identified by stakeholders for the Financial Year 2024/2025. The aim of the plan is to provide answers to the development challenges facing the Municipality.

The process of developing the plan was consultative, all-inclusive, and participatory. The plan is prepared in compliance and in accordance with the principles contained in the county, national and international development agenda. As such the development objectives of the Medium Term Plan IV of the Kenya Vision 2030, the Bottom-up Economic Transformation Agenda (BETA) and the targets contained in the Sustainable Development Goals (SDGs) have been aligned to this Annual Investment Plan. It has also has identified county development objectives and proposed programmes which are designed to meet the sector development objectives.

During the implementation of identified projects and programmes, it's important to provide stakeholders with important information on the progress as well as carry out participatory monitoring and evaluation. The proposed projects are meant to address the felt needs of residents of municipality towards sustainable development. The feedback obtained through participatory monitoring of projects and programmes is very vital for the Government since it is used to make evidence-based decisions.



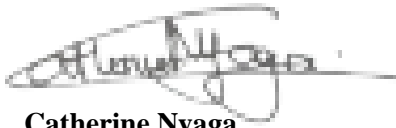
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PREFACE

The growth of urban population and economic vibrancy in Embu County has been on an accelerating mode. This has raised the demand for development of urban infrastructure and institutionalization of system to accommodate and support this foreseeable growth. In addition, there is a great need to have supporting human capital, though with the limited available budget.

Coupled with the promising future of the Municipality, there is critical need to ensure that every coin available is put into optimal use in order to enhance the aforementioned economic vibrancy. Having extracted priority projects from the County Integrated Development Plan (CIDP), and the consequent Annual Development Plan and Integrated Development Plan, the Municipality has received a budget appropriation for Development, which has informed this Annual Development Plan.

This document prescribes the investments for the year 2024/2025, prioritized through the public engagement and the eventual project screening process. This document, ushers in the process for feasibility studies of the priority projects and thus, giving a clear perspective of the intended project.



Catherine Nyaga

Municipal Manager & Municipal Board Secretary

ACKNOWLEDGEMENT

Special appreciation to the Municipality of Embu technical team for demonstrating unqualified contribution during the development of the Annual Investment Plan. Your great endeavours will be honoured in the annals of the history of the Municipality of Embu as the foundation for development.

Special gratitude to the following:

1. The H.E Hon. Cecily M. Mbarire for providing requisite leadership.
2. The County Executive Committee Member for Urban Development Mr. Raymond Kinyua for unreserved support to the Municipality.
3. The Chief Officer for Urban development; Mr. Benjamin Mutisya Muasa for providing technical & financial Support.
4. Special regards and appreciation to the great team comprising of: -
 - (i) Catherine Nyaga -Municipal Manager &Board Secretary
 - (ii) Jacob Kariuki Gititi- Director Urban Development
 - (iii)John Njeru Mucira -Deputy Director Administration - Municipality of Embu
 - (iv)Dennis Munene -Finance Officer Municipality of Embu
 - (v) Nicholas Mogaka Barare – Legal Officer -Embu Countyfor technical expertise in the development of this Framework.

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1.0 INTRODUCTION

The Embu Municipal Annual Investment Plan for the FY 2024/2025 was prepared by the Municipality Project Implementation Team (MPIT) in a consultative process involving all the stakeholders drawn from various sectors within the Municipality. These stakeholders included players in the general public, transport sector, property owners, traders, resident associations and professional bodies. It also included all segments of population including women, youth and people living with disability.

The document makes reference to the UN's Sustainable Development Goals, The Urban Agenda as well as the Kenya Vision 2030 through Medium Term Plan IV implemented through Bottom-Up Transformative Agenda (BETA) of Kenya Kwanza Government. At the county level, the plan is aligned to County Integrated Development Plan 2023-2028 (CIDP), Annual Development Plan 2023/2024 and the Embu Municipality Integrated Development Plan 2023-2028. The consultation process using public fora and private presentations and petitions were conducted in all the three wards i.e Kirimari, Mbeti North and Mbeti South that are covered by Municipality of Embu. The Annual Investment Plan is accessible on the Municipality of Embu website *www.embumunicipality.go.ke*

2.0 CONTEXT

In pursuit of the Municipality's vision, *“To be a Competitive Model Municipality in Quality Service Provision”*, the stakeholders identified five (5) strategic objectives. These are outlined in the Embu Municipality Integrated Development Plan (IDeP) with a clear mandate to spur economic growth. The strategies aim at building the Municipality for its current and future residential needs in the following thematic areas:

- i. Effective Governance
- ii. Effective Mobility and Connectivity
- iii. Sustainable Environment
- iv. Social Wellbeing
- v. Competitive Economy

These objectives can be consolidated in a matrix form that describes how the IDeP will respond to the key areas in relation to the Vision 2030 and BETA.

Table 1: Strategic Objectives of the Municipality

S/No.	Strategic Focus Area	Strategic Objective
1.	Governance	Effective Governance
2.	Mobility and Connectivity	Effective Mobility and Connectivity
3.	Environment	Sustainable Environment
4.	Wellbeing	Social Wellbeing
5.	Economy	Competitive Economy

The Municipality of Embu has implemented a number of projects in line with the CIDP since its establishment in year 2018. The development projects were mainly infrastructural in nature targeting to enhance mobility and connectivity as well as improved urban aesthetic and increased revenue generation in Embu Town and its suburbs. The projects included upgrading of access roads to bitumen standards, paving of parking spaces. The Municipality also upgraded the First Bus park (Embu-Runyenjes Bus Park) and constructed the adjacent walkway along Kubukubu road. All these projects were accompanied by street lighting to enhance security and increase business hours towards achieving a twenty-four-hour economy, ambience and mitigation to climate change.

3.0 INVESTMENT PRIORITIZATION

The Municipality of Embu has experienced tremendous transformation in the last six years since it was chartered in 2018. This is attributed to deliberate public investments in priority programmes

identified by stakeholders in various public for a conducted across the three wards covered by the Municipality. The World Bank through Kenya Urban Support Programme (KUSP) has been a major partner in this success story in collaboration with the State and County Departments for Urban Development.

Selection and prioritization of projects to be implemented in the Municipality is done through public participation as required by Constitution of Kenya 2010 and Embu County Public Participation Act where suggestions and propositions are made by the various stakeholders including residents, business community, professionals, religious leaders, institutional managers among others. The Municipal Board is then mandated to prioritize the identified projects based on need, government agenda and availability of resources among other laid down criteria by development partners.

3.1 Projects Identified by the Stakeholders for the Year 2024/2025

Various projects were suggested during the consultative public engagement in preparation of the County Integrated Development Plan for 2023-2027. The suggested projects were reviewed by the Embu Municipal Board and Priorities fronted for development of the Annual Development Plan (ADP). The list below enumerates the various cited projects as reflected in the ADP.

- i) Upgrading of roads and Streets
- ii) Bus Parks in Embu Town
- iii) Upgrading of Streets
- iv) Paving of parking spaces
- v) Modernization of markets
- vi) Non-Motorized Transport (Walkways)
- vii) Solid waste transfer stations
- viii) Procure garbage truck
- ix) Procure operations offload pickup
- x) Development of Municipal website
- xi) Construction of public toilets
- xii) Development of proposals

Table 2: Provision in the CIDP

PROJECT	Qty	KES Millions
Upgrading of roads and streets	2	100
Bus Parks in Embu Town	2	150
Modernization of markets	1	100
Non-Motorized Transport (Walkways)	5	50
Solid waste transfer stations	5	25
Procure garbage truck	1	20
Procure operations offload pickup	1	5
Development of Municipal website	1	5
Construction of public toilets	4	20
Development of proposals	1	5

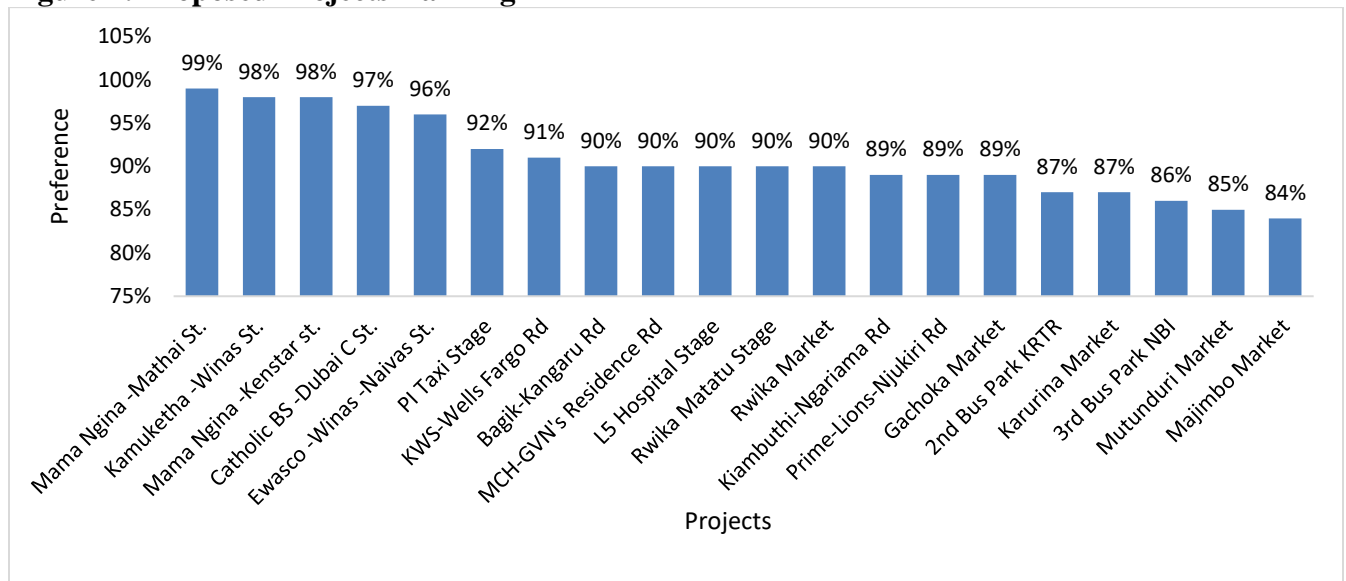
3.2 Ranking of Projects

The Embu Municipal Board, through the process of Screening, pre-feasibility and feasibility studies ranked and prioritized the projects in order of merit, following a predetermined criterion as enumerated by the various concerned authorities like NEMA and World Bank. This gave the priorities as follows:

Table 3: Ranking of Proposed Projects

Mama Ngina -Mathai St.	99%
Kamuketha -Winas St.	98%
Mama Ngina -Kenstar st.	98%
Catholic BS -Dubai C St.	97%
Ewasco -Winas -Naivas St.	96%
PI Taxi Stage	92%
KWS-Wells Fargo Rd	91%
Bagik-Kangaru Rd	90%
MCH-GVN's Residence Rd	90%
L5 Hospital Stage	90%
Rwika Matatu Stage	90%
Rwika Market	90%
Kiambuthi-Ngariama Rd	89%
Prime-Lions-Njukiri Rd	89%
Gachoka Market	89%
2nd Bus Park KRTR	87%
Karurina Market	87%
3rd Bus Park NBI	86%
Mutunduri Market	85%
Majimbo Market	84%

Figure 1: Proposed Projects Ranking



Given the available funds from the county allocation, the Municipal Board thus opted to implement the highest scoring project on Street upgrading with Cabro paving on:

1. Mama Ngina -Mathai Street
2. Mama Ngina -Kenstar Street
3. Kamuketha -Winas Street
4. Catholic Bookshop -Dubai Curtains Street

However, in case of additional funds within the financial year and/or savings arising from the difference between the tendered and awarded amounts in the project or previous projects, the subsequent projects in the ranking order shall be implemented.

Table 4: Proposed Projects 2024/2025 Implementation Schedule

		Month											
Project	Activities	1	2	3	4	5	6	7	8	9	10	11	12
Street upgrading with Cabro Paving	Project preparation												
	Procurement												
	Implementation												

4.0 EXPECTED OUTCOMES

The Municipality's aim is to create an environment for sustainable economic growth. The proposed projects will ultimately stimulate investments within the Municipality. Once completed, the projects will improve revenue collection, give order in the Municipality, improve the ambience, create good business environment, improve the lighting and ease the traffic flow and improve on the Municipality infrastructure leading to increased and better services to the residents. This is in line with the priorities of the residents of the Municipality of Embu.

5.0 IMPLEMENTATION MODALITIES AND TIMEFRAME

The projects will be implemented by the Municipal Board in line with the Urban Areas and Cities Act 2011, amended 2012, 2019. The time frame runs within the financial year 2024/2025. The Municipal Board will through the Municipality Project Implementation Team (MPIT) perform its role of overseeing implementation of the projects within the designs & timelines and legislative provisions.

6.0 PROCUREMENT

Procurement in will be guided by the Municipality of Embu procurement officer, who upon has will make provisions in the procurement plan upon approval of the budget. The process of procurement will then follow the prescribed format in the Public Procurement and Asset Disposal Act, 2015.

7.0 RESOURCE MOBILIZATION

Resource mobilization is the process in which an entity understands what it has in terms of resources and the plans to acquire more. It helps in preparing a meaningful role in achieving organizational goals. In depth, it entails determining resources and sustainability within a resource mobilization context.

The Municipality has been receiving development funds from World Bank through the Kenya Urban Support Programme (KUSP) Phase I since FY 2018/2019. The projects proposed in the year 2024/2025 will be financed by Embu County Government and Kenya Urban Support Programme II through Urban Development Grant.

8.0 CONCLUSION

The Municipality of Embu is focused to deliver a competitive model municipality in quality service provision driven by effective governance, effective mobility and connectivity, sustainable environment, social wellbeing and competitive economy. In fulfilment of this desire, the Municipality will implement various identified projects in the order of priority and availability of funds.